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Professional Level – Essentials Module, Paper P3 Business Analysis June 2013 Answers 1 (a) (i) Project initiation It is good practice to establish a Project Initiation Document (PID) or Terms of Reference (ToR) at the start of the project defining the objectives, scope, constraints, authority (owner, sponsor) and resources of the project.

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Wednesday 16 June 2010 Time allowed Reading and planning: 15 minutes Writing: 3 hours This paper is divided into two sections: Section A – This ONE question is compulsory and MUST be attempted Section B – TWO questions ONLY to be attempted Do NOT open this paper until

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instructed by the supervisor.

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